



Trade Union
Advisory Committee
to the OECD
*Commission
syndicale consultative
auprès de l'OCDE*

Corporate share buy-backs in times of COVID-19

15 July 2020 – 14.00-15.30 CET
TUAC Webinar

Since the global financial crisis of 2008, unprecedented expansionary monetary policy, in the form of quantitative easing and persisting low interest rates, has fuelled a corporate debt bubble. Yet, this massive liquidity injection did not translate into a corresponding rise of corporate investment; why is that?

The phenomenon of corporate share buy-backs - listed companies buying and destroying their own shares to inflate stock market price – is not new, but has taken systemic dimensions over the past decade. Already in 2013, the [OECD warned](#) that «debt finance is cheap, while the cost of equity capital needed for risky long-term investment is still high. This combination provides a direct incentive for borrowing to carry out buy-backs (de-equitisation)».

In 2019, companies listed in the US S&P 500 Index spent USD 729 billion in share buy-backs, coming on top of USD 485 billion in dividend payments. Professor William Lazonick labelled this process [predatory value extraction](#).

What are the macroeconomic risks associated with the growing corporate debt and share buy-backs at a time of systemic shock caused by the COVID-19 crisis? What is the relation between share buy-backs, the sustainability of firms, employment fragility, income

inequality, stagnating productivity, and what should be done about it?

SPEAKERS

William LAZONICK, *President, The Academic-Industry Research Network, and Professor of Economics Emeritus, University of Massachusetts*

Robert PATALANO, *Deputy Head of the Insurance, Private Pensions and Financial Markets Division, OECD Directorate for Financial and Enterprise Affairs*

Moderated by Pierre HABBARD, *General Secretary, TUAC*

Followed by Q&A.

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Registration by 10 July 2020 via tuac@tuac.org and for TUAC members on mytuac.org.